

Date: Thursday, 10 April 2014

Time: 10.00 am

Venue: Shrewsbury Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire,
SY2 6ND

Contact: Amanda Holyoak, Scrutiny Committee Officer
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ENTERPRISE AND GROWTH SCRUTINY COMMITTEE

TO FOLLOW REPORT (S)

8 Future Areas of Scrutiny Work (Pages 1 - 14)

To identify future areas of Scrutiny Work using the learning from the Rapid Action Group, the Forward Plan and the Business Plan and Financial Strategy (report to follow)

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<u>Committee and Date</u> Enterprise and Growth Scrutiny Committee 10 April 2014 10.00 am

<u>Item</u> 8 <u>Public</u>
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Future Areas of Scrutiny work using the learning from the Rapid Action Group activities

Responsible Officer

e-mail: George.candler@shropshire.gov.uk Tel: 01743 255003

1. Summary

This report is intended to act as a discussion piece to help shape the work programme for the Scrutiny Committee over the next 12 months, focussing on those key areas within the three year Business Plan and Financial Strategy as well as applying where appropriate the Rapid Action Group learning.

2. Recommendations

Members of the Enterprise and Growth Scrutiny Committee are asked to:

- a) Consider the information contained within the report in relation to those activities that fall under the remit of this Scrutiny Committee.
- b) Identify from this, which areas to focus on over the next 12 months and thus inform the work programme of this Scrutiny Committee.

REPORT

3. Risk Assessment and Opportunities Appraisal

- 3.1** There are no immediate risks associated with this report. In relation to Shropshire Council's three year Business Plan and Financial Strategy, a full risk assessment has been undertaken.
- 3.2** There are a number of opportunities by applying different approaches, be that Task & Finish, or the learning from the Rapid Action Groups, to help shape and inform the redesign activities in the respective areas. This will also ensure Scrutiny are actively involved in the agreed work streams throughout the process.

4. Financial Implications

4.1 This report does not have any direct financial implications, however as is detailed within the report, there are some significant savings attached to the redesign areas which form part of Shropshire Council's overall three year Business Plan and Financial Strategy.

5. Background

5.1 The Enterprise and Growth Scrutiny Committee is one of five Committees across Shropshire Council. The Committee covers the following service areas:

- Business Growth
- Built Environment – Strategic Planning, Planning, Housing
- Highways/Transport Commissioning

5.2 Shropshire Council has recently finalised its three year Business Plan and Financial Strategy 2014-2017. Within that there are a number of key work streams that naturally align themselves to the key areas that the Enterprise and Growth Scrutiny Committee has responsibility for. **These areas are attached at Appendix A.** Looking at the areas there are a number that could form part of the future work programme for this Scrutiny Committee and further details of those Projects can be provided verbally at the Committee meeting.

5.3 Within Appendix A the work streams have now been grouped under the key outcomes that Shropshire Council has approved. This is encouraging greater creativity around the redesign aspect so that Shropshire Council redesigns around outcomes as opposed to service areas.

6. Rapid Action Groups (RAGs)

6.1 Rapid Action Groups (RAGs) were suggested to the Performance Management Scrutiny Committee by the Leader of the Council as a different method to look at the changes identified in the Business Plan which will deliver the Financial Strategy. Committee agreed that they would pursue this approach, and how they would do it, by commissioning six Rapid Action Groups which reported back to the Performance Management Scrutiny Committee on 12 February 2014.

The original purpose and scope of the RAGs, as agreed by the Performance Management Scrutiny Committee were:

- To provide overview and Scrutiny Members an opportunity to be actively involved in the key stages of the Council's different change work streams.
- To provide challenge at the time of change.
- To ensure that changes will deliver the Council's outcomes.
- Ensuring that the Council is changing in the way that it says it wants to.

6.2 The RAGs approach, following feedback to the Performance Management Scrutiny Committee on 12 February 2014, is in the process of being evaluated. This will identify whether the approach will continue, if it should - how it can be developed further, and will inform the adoption of the approach through the appropriate route i.e. Political Structures Monitoring Committee. Until this has happened, potential new topics for inclusion in the Scrutiny Committees Work Programme should initially be considered against well scoped existing approaches for Scrutiny, including Task & Finish Groups and consideration of topics structured across a number of Committee meetings.

6.3 The RAGs that started in January can be considered by this Scrutiny Committee which can agree whether the work should continue on a Task and Finish basis or (following the review of the RAG process) as a RAG and how they fit into their work programme with appropriate officer support and the production of officer reports back to this Committee.

As part of the six RAGs undertaken, a number fell under the remit of this Scrutiny Committee and included Regulatory & Business Support Model (RABSS) and Economic Growth Review

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

BUSINESS PLAN AND FINANCIAL STRATEGY – 2014/15 TO 2016/17
(Performance Management Scrutiny 12-2-14)

BUSINESS PLAN AND FINANCIAL STRATEGY – 2014/15 TO 2016/17
(Council 27-2-2014)

Cabinet Member (Portfolio Holder)

Cllr Mal Price - Portfolio Holder: Planning, Housing and Commissioning (Central)

Cllr Steve Charmley - Portfolio Holder: Business Growth, ip&e and Commissioning (North)

Cllr Claire Wild - Portfolio Holder: Highways and Transport

Local Member

Appendices

Appendix A – Key Activities for attention of Enterprise and Growth Scrutiny Committee

2014/17 Strategy - Programme Prioritisation: Enterprise & Growth Scrutiny

	Director Lead	Director 2nd	Portfolio Holder	Support Team	Target 14/15 (£'000)	Target 15/16 (£'000)	Target 16/17 (£'000)	3 Year Total (£'000)		
1) I want to feel financial secure and believe in a positive future for myself and my family	Clive Wright									
1a) Economic Growth										
CO01 - Re-design of Economic Growth Services	Clive Wright		Steve Charmley		66	118	144			
CO04 - Redesign a new visitor economy model including museums and visitor attractions			Steve Charmley		264	179	173			
1a) Total					329	297	317	943		
1b) Regulatory and Business Support model (RaBSS)										
CP01 - Create commercial activity within wider regulatory and business support model (RaBSS)			Steve Charmley		-	50	773			
CO11 - Redesign Public Protection in preparation for regulatory and business support services (RaBSS)			Steve Charmley		109	-	-			
CO16 - Redesign Development Management & Planning Policy Environment and Sustainability service redesigned for integrated delivery			Mal Price		151	35	-			
1b) Total					260	85	773	1,117		
2) I want to live a long enjoyable and healthy life	Rod Thompson									
2b) Transport Services - Redesign of transport across Council	George Candler									
CO2 - Review transport costs across Children's Services			Ann Hartley		1,591	-	-			
CO1 - Review of transport costs across Commissioning			Claire Wild		286	-	-			
CO2 - Review transport costs			Lee Chapman		437	-	-			
2b) Total					2,314	-	-	2,314		
3) I want to feel valued as an individual and to live my life, my way, with my choices respected and with as few compromises as possible	Stephen Chandler									
CO18 - Redesign and reinvention of Housing Services concentrating on early intervention	Paul McCreary		Mal Price		500	1,604	-	2,104		
4) I want to live in an attractive, vibrant and safe environment, in a place that's right for me	George Candler									
4f) Cheshire West & Chester Partnership										
CO08 - Redesign Environmental Maintenance function, creating merge function with Cheshire West & Chester, moving processes in house and increasing income			Claire Wild		150	203	153			
CO07 - Redesign Highways and Transport function, creating alliance with Cheshire West & Chester			Claire Wild		430	72	502			
4f) Total					580	275	655	1,510		

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THE CABINET FORWARD PLAN

This Notice, known as the Cabinet Forward Plan, sets out the Decisions, including Key Decisions, which are likely to be taken during the period covered by the Plan by either Cabinet as a whole or by individual members of the Executive. The Plan is updated each month and at least 28 clear days before a key decision is to be taken and is available from Council Offices, libraries and on the Council's Internet site (www.shropshire.gov.uk). This edition supersedes all previous editions.

Further Information

Cabinet is comprised of the following members: Mr K Barrow (Leader); Mrs A Hartley (Deputy Leader); Mr T Barker; Mr G butler; Mrs K Calder; Mr L Chapman; Mr S Charmley; Mr M Owen; Mr M Price; and Mrs C Wild. To view more details, please click on the following link :

<http://shropdemserv.web.coop/CommitteeServices/CouncilMeetingsAndDecisions/Cabinet>

A Key Decision is one which is likely to result in income, expenditure or savings of £500,000 or greater, or to have a significant effect, on, two or more Electoral Divisions. In two member divisions i.e. Oswestry and Market Drayton, these are to be treated for the purpose of a key decision as two divisions.

Members of the public are welcome to attend full Cabinet meetings and ask a question and/or make a statement in accordance with the Council's Procedure Rules. If you would like further details please email penny.chamberlain@shropshire.gov.uk or telephone 01743 252729.

Members of the public are also welcome to submit a request to address or to ask a question of the Member making the Portfolio Holder decision. Any request should be submitted in writing to the Chief Executive at the address below by no later than 2 clear working days before the proposed Member Session. This is to ensure that the individual member has sufficient time to decide whether or not to hear such persons and if so the arrangements to be made. If you would like further details please telephone 01743 252729 or email penny.chamberlain@shropshire.gov.uk.

All Executive including individual member decisions (except in extreme urgency) are subject to call-in and Scrutiny.

Documents submitted for decision will be a formal report, which if public, will be available on this website at least 5 clear working days before the date the decision can be made. If you would like to request such a document, please email penny.chamberlain@shropshire.gov.uk or telephone 01743 252729.

Documents shown are listed at Shropshire Council, The Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND.

CABINET FORWARD PLAN FOR 1 APRIL 2014 ONWARDS

DECISION MAKER - Cabinet 9 April 2014

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 9 April 2014	Revenue Monitoring Report 2013/14 - Period 11 Cabinet will consider a report by the Head of Finance, Governance and Assurance on the revenue position of the Council at the end of Period 9 of 2013/14.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk 01743 255011	Tuesday, 15 October 2013
Wednesday, 9 April 2014	Capital Monitoring Report 2013/14 - Period 11 Cabinet will consider a report by the Head of Finance, Governance and Assurance (Section 151 officer) on the capital position of the Council at the end of period 11 in 2013/14.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk 01743 255011	Tuesday, 15 October 2013
Wednesday, 9 April 2014	Shropshire Hills Discovery Centre - Update	No	Portfolio Holder for Business Growth, ip&e and Commissioning (North)	Exempt	Neil Willcox, Local Commissioning Manager Tel: 01743 255051 neil.willcox@shropshire.gov.uk	Thursday, 27 March 2014

Wednesday, 9 April 2014	ip&e - Help 2 Change	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)		Professor Rod Thomson Tel: 01743 253934 rod.thomson@shropshire.gov.uk	Friday, 28 March 2014
DECISION MAKER - Cabinet - 4th June 2014						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 4 June 2014	Quarter 4 Performance Report 2013/14 Cabinet will consider a report on the performance of the Council during the 4 th quarter of 2013/14.	Yes	Tim Barker, Portfolio Holder		Tom Dodds, Performance Manager Tel: 01743 252011 tom.dodds@shropshire.gov.uk	Wednesday, 6 November 2013
Wednesday, 4 June 2014	Draft Commissioning Strategy Cabinet will consider a report by the Director of Commissioning on the Draft Commissioning Strategy.	Yes	Leader of the Council and Portfolio Holder for Reputation Management and Communications		George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire.gov.uk	Tuesday, 11 March 2014
Wednesday, 4 June 2014	Shrewsbury West Sustainable Urban Extension: Implementation of the development including costs and contributions to development and infrastructure	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)	Exempt	Chris Hill, Team Leader Investment and Infrastructure, Business and Enterprise Team Tel: 01743 252273 chris.hill@shropshire.gov.uk	Tuesday, 24 September 2013

Wednesday, 4 June 2014	Broadband Superfast Extension Programme Cabinet will consider an exempt report on the Broadband "Superfast Extension Programme".	Yes	Portfolio Holder for Resources, Finance and Support	Exempt	Chris Taylor, Programme Manager - Connecting Shropshire Programme Tel: 01743 252205 chris.taylor@shropshire.gov.uk	Thursday, 3 April 2014
Wednesday, 30 July 2014	LDF Implementation Plan and Supporting Place Plans Cabinet will consider a report by the Head of Economic Growth and Prosperity on the Local Development Framework Implementation Plans and supporting Place Plans.	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)		Andrew M Evans, Head of Business Growth and Prosperity Tel: 01743 253869 andy.evans@shropshire.gov.uk	Friday, 21 February 2014
DECISION MAKER - Cabinet 15 October 2014						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 15 October 2014	Aquamira and Albert Road Day Opportunities Contract Award Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the Aquamira and Albert Road Day Opportunities Contract Award.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire.gov.uk	Friday, 28 February 2014
DECISION MAKER - Cabinet 10 December 2014						

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 10 December 2014	Kempsfield Residential Care Home Contract Award Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the contract award for Kempfield Residential Care Home.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire.gov.uk	Friday, 28 February 2014
DECISION MAKER - Deputy Leader and Portfolio Holder for Children's Services - Ann Hartley						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Thursday, 24 April 2014	West Mercia Adoption Business Case The Portfolio Holder for Children's Services will consider a report by the Director of Children's Services entitled "West Mercia Adoption Business Case".	Yes	Ann Hartley, Deputy Leader		Karen Bradshaw, Director of Children's Services Tel: 01743 254201 Karen.Bradshaw@shropshire.gov.uk	Friday, 31 January 2014
DECISION MAKER - Portfolio Holder for Health - Karen Calder						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to	Date Uploaded onto Plan

					decision maker	
Not before Tuesday, 8th April, 2014	Location of Offices used by the Registrar's Service The Portfolio Holder for Health will consider a report by the Registration and Coroners Services Manager/Superintendent Registrar on the future location of offices used by the Registrar's Service.	Yes	Portfolio Holder for Health		Karen Burton, Registration and Coroners Service Manager Tel: 01743 281356 karen.burton@shropshire.gov.uk 01743 281356 karen.burton@shropshire.gov.uk	Friday, 28 February 2014

DECISION MAKER - Portfolio Holder for Business Growth, ip&e and commissioning (North) - Mr Steve Charmley

Date of Meeting	Purpose and Report title	Key Decision	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Not before Tuesday, 8th April, 2014	Shropshire Council Market Policy, Market Drayton The Portfolio Holder will consider a report by the Local Commissioning Manager on the Council's Market Policy.	Yes		Neil Willcox, Local Commissioning Manager Tel: 01743 255051 neil.willcox@shropshire.gov.uk	Tuesday, 24 September 2013
Not before Wednesday, 9th April, 2014	Shropshire Council CCTV Monitoring Centre Review	Yes		Paul McGreary, Head of Public Protection Tel: 01743 253868 paul.mcgreary@shropshire.gov.uk	Thursday, 16 January 2014
Monday, 7 April 2014	Shropshire Archives - Opening Hours	Yes		Louise Cross, Visitor Economy Service Manager Tel: 01743 252572 louise.cross@shropshire.gov.uk	Friday, 21 February 2014

DECISION MAKER - Portfolio Holder for Planning, Housing and Commissioning (Central) - Mr Malcolm Price

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Monday, 14 April 2014	Homepoint Service	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)		Brighid Carey, Service Manager Housing, Health and Wellbeing Tel: 01743 253785 brighid.carey@shropshire.gov.uk	Friday, 14 March 2014

DECISION MAKER - Portfolio Holder for Highways and Transport - Claire Wild

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

Date of Publication – 1 April 2014

Not before Tuesday, 8th April, 2014	Targeted De-commissioning and Removal of Non-Essential Street Lights The Portfolio Holder for Highways and Transport – Cllr Claire Wild – will consider a report on the targeted decommissioning and removal of non-essential street lights.	Yes	Claire Wild, Portfolio Holder		George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire.gov.uk	Tuesday, 21 January 2014
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